

1.1



Retail Digital Productivity Specialist (RDPS) Course

Fact Sheet

Retail Digital Productivity Specialist Course

OVERVIEW

This training programme is an adaptation of the Certified Productivity Consultant Course, which was jointly developed with the Japan Productivity Centre. The curriculum has been updated and contextualised with the latest developments in the retail industry to include Digitalisation.

Participants will experience up to 36 hours of classroom engagement with in-depth discussions and sharing of tools and techniques, and an 8-week project practicum on a real SME problem statement, supervised by an experienced industry consultant.

TARGET AUDIENCE

Industry practitioners who wish to upskill their capability for career growth, or who aspire to become a retail industry consultant can apply.

PROJECT PRACTICUM

After completing the classroom sessions of the RDPS course, participants will be able to apply what they have learned through a project to assist a retail company in the following areas:

- Evaluate the company to identify its strengths, shortcomings and unique selling points (USP).
- Develop a concise strategy to leverage on the company's digital transformation of the retail services to improve its retail services and customer experience.

Note: The retail company can be an e-commerce company, a new start-up or a small-medium size company (SME) with or without an e-commerce unit.

RDPS COURSE OUTLINE

CDCP-CM1 – Business Consultation Models, Frameworks and Tools (7 hours)

- C1.1 The Process Consultation Model
- C1.2 Consulting Diagnostic Frameworks and Tools
- C1.3 Reporting Formats and Documentations
- C1.4 Technical Reference for Management Consultant

CDCP-CM2 – Business Finance and Productivity (5 hours)

- C2.1 Concepts of Productivity
- C2.2 Financial Productivity
- C2.3 Establish and Build Productivity Mindset

CDCP-ERM1 - Changing Retail Landscape (12 hours)

- E1.1 Singapore Retail Sectors, Productivity and E-commerce Landscape
- E1.2 Digital Transformation in the Retail Industry
- E1.3 Sacred Treasures of Human Capabilities
- E1.4 Sacred Treasures of Physical and Online Store Administration

CDCP-ERM2 – Innovate Customer Experience (12 hours)

- E2.1 Digital Marketing
- E2.2 Design Customer Interactions
- E2.3 Customer value preposition and customer journey for omni-channel journey
- E2.4 Optimise Customer Journey
- E2.5 Cybersecurity

RDPS COURSE FEES

| | Course Fee | GST 7% | Total Fee |
|----------------------------------|-------------|-----------|-------------|
| Full Fee: | S\$7,500.00 | S\$525.00 | S\$8,025.00 |
| SSG Funding for Singaporeans / | | | |
| Singapore Permanent Residents | S\$2,250.00 | S\$157.50 | S\$2,407.50 |
| (70%): | | | |
| Singaporean 40 years & above, OR | | | |
| Singaporean / SPR sponsored by | S\$750.00 | S\$157.50 | S\$907.50 |
| SMEs* (90%) | | | |

REGISTRATION

https://form.gov.sg/5d538499f0c5370012d1e054



FOR MORE INFORMATION

<u>RDPS Course</u> Thomas Chia | <u>thomas_chia@sgpc.sg</u> | 6906 8253 <u>https://www.sgpc.sg/services/training-certification/cdpc/</u>

Training Curriculum for RDPS

Core Module RDPS-CM1 – The Consulting Framework (8 hours)

| Dates | Topics | Contents | Learning Outcomes |
|-------|----------------------------------|-------------------------------------------------------|------------------------------------|
| | CDPC-CM1.1 The Consulting | Consulting process model, framework and | At the end of the module, |
| | Process Model and Methodology | methodology | participants are able to: |
| | | Understand the consulting process | Provide ethical and responsible |
| | | model, framework and methodology | consultancy services to the client |
| | | - Consulting Process Model | company which is compliance |
| | | - The 7-Phase General Management | with the TR43:2015 Technical |
| | | Consulting Process | Reference for Management |
| | | | Consultants (Singapore). |
| | CDPC-CM1.2 Systematic Diagnostic | Systematic diagnostic framework and | Apply the 7-Phase General |
| | Framework and Process | process | Management Consulting Process |
| | | - Consulting Framework & Methodology | to assist the client company to |
| | | - Team Exercise | improve its productivity and/or |
| | | | digitalise its operations. |
| | CDPC-CM1.3 Reporting Formats | Consulting Report and Documentation | |
| | and Documentations | Structuring a proper consulting report | |
| | | Proper consulting documentation | |
| | | | |
| | CDPC-CM1.4 Technical Reference | Introduction to TR43 Technical Reference | |
| | for Management Consultant | for management consultant | |

| | Appreciate the TR43 technical reference | |
|--|-----------------------------------------|--|
| | for management consultant | |

Core Module RDPS-CM2 – Business Finance and Strategic Decisions (4 hours)

| Dates | Topics | Details | Learning Outcomes |
|-------|-----------------------------------|-------------------------------------|-------------------------------------|
| | CDPC-CM2.1 Financial statements | - Productivity Concepts & Framework | At the end of the module, |
| | related to productivity diagnosis | - Productivity Measurement (IMPACT | participants are able to assist the |
| | | Framework) | client company to: |
| | CDPC-CM2.2 Managerial ratios in | - Characteristics of Industries | Evaluate the client company's |
| | assessing company financial | - Financial Statements | financial health and performance |
| | performance | - Financial Analysis | Interpret financial information to |
| | | - Indicators and Statistics | make strategic decisions to |
| | | | improve productivity. |

Elective Module RDPS-ERM1 - Changing Retail Landscape (12 hours)

| Dates | Topics | Details | Learning Outcomes |
|-------|------------------------------|-----------------------------------------------|-------------------------------------|
| | CDPC-ERM1.1 Singapore Retail | Singapore Retail Sectors | At the end of the module, |
| | Sectors, Productivity and E- | - Where are the opportunities & | participants are able to assist the |
| | commerce Landscape | challenges of Singapore retail sectors? | client company to adopt relevant |
| | | - Class discussion: what are the new | technology to: |
| | | format of new retail; e.g. Online Merge | Pursue new and improved |
| | | Offline OMO retail stores, Facebook | revenue streams and new |
| | | commerce (social), etc. | business models. |
| | | Productivity improvement in retail | • Redesign the jobs of the staff to |
| | | operations | improve their capabilities to |
| | | - General introduction to retail | create and/or add value to the |
| | | operations | company's services to the |
| | | Retail productivity and its e-commerce | customers. |
| | | landscape in Singapore | • Improve the effectiveness and |
| | | - Review the traditional retail | efficiency of the company's |
| | | productivity | inventory and logistical processes. |
| | | - Group discussion: What are the new | |
| | | metrics from ecommerce landscape? | |
| | | E.g. traffic, click through rate, average | |
| | | order value, duration, page views, | |
| | | conversion rate, review & comments, | |
| | | online store rating and ranking | |
| | CDPC-ERM1.2 Digital | Retail Digital Transformation | 4 |
| | Transformation in the Retail | | |
| | | - Scope the Retail Digital Competency | |
| | Industry | Map (Front end, middle, back end) | |
| | | - Overview the transit map of Digital | |
| | | Marketing | |

Singapore Productivity Centre Pte Ltd 11 Eunos Road 8, #08-01 Lifelong Learning Institute, Singapore 408601 E: <u>enquiry@sgpc.sg</u> T : +65 6745 5833

| Dates | Topics | Details | Learning Outcomes |
|-------|----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| Dates | Topics CDPC-ERM1.3 Sacred Treasures of Human Capabilities CDPC-ERM1.4 Sacred Treasures of Physical and Online Store Administration | Sacred treasures of HRD - Importance of Store Maps - Work Schedule Table - Key Performance Indicator Sacred Treasures of Brick and Mortar and e-commerce store administration - Blending brick and mortar with e-commerce operations - KPIs for store administrations - Inventory control between brick and mortar and e-commerce store Kaizen | Learning Outcomes |
| | | Flow of Kaizen in Operations Employee Satisfaction as part of Kaizen Relation between Cost Structure and Kaizen Toyota Production System and the different production systems | |

Elective Module RDPS-EM2 – Innovate Customer Experience (12 hours)

| Dates | Topics | Details | Learning Outcomes |
|-------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | CDPC-ERM2.1 Digital Marketing | <u>Digital Marketing</u> SEO and SEM The different digital channels for marketing | At the end of the module, participants are able to assist the client company to: Identify the company's strategic positioning and differentiation of |
| | CDPC-ERM2.2 Design Customer Interactions | Benefits and challenges of designing and reacting to customers' interaction Customer Journey Mapping Customer Touch Points | innovations in the retail industry to create a value proposition for its customers. Use the Design Thinking principles to innovate solutions that will |
| | CDPC-ERM2.3 Customer value preposition and customer journey for omni-channel journey | Customer value preposition and customer journey for omni-channel journey Customers' Benefit & Behaviour to Encounter Case Studies sharing Touchpoint Impact Analysis Team Exercise: Define touch points according to customer profile Customer Connection & The Amplification Effect of Customer Experience X Customer Engagement | optimize the customer journey. Develop go-to-market (GTM) strategies that will enable the company to fulfill the value proposition to its customers. |
| | CDPC-ERM2.4 Optimise Customer Journey | Optimising customer journey- Optimising customer journey process- Customer touch points for customer's satisfaction | - |

Singapore Productivity Centre Pte Ltd 11 Eunos Road 8, #08-01 Lifelong Learning Institute, Singapore 408601 E: enquiry@sgpc.sg T:+65 6745 5833

| Dates | Topics | Details | Learning Outcomes |
|-------|---------------------------|-----------------------------------------------------------|-------------------|
| | | | |
| | CDPC-ERM2.5 Cybersecurity | <u>Cyber Security</u> | |
| | | IT Landscape in Singapore | |
| | | Cloud Computing | |
| | | Mobile Computing | |
| | | Business Analytics | |
| | | Protecting your assets with security | |
| | | tools | |
| | | Security best practices guideline for | |
| | | businesses | |
| | | | |





Singapore Productivity Centre Pte Ltd 11 Eunos Road 8, #08-01 Lifelong Learning Institute, Singapore 408601 E: <u>enquiry@sgpc.sg</u> T : +65 6745 5833